



CERTIFICATION

The Good Governance Advocates and Practitioners of the Philippines, Inc. (GGAPP) hereby certify that an independent Third Party Board Evaluation for 2020 was conducted for

EAGLE CEMENT CORPORATION

The Third Party Board Evaluation was conducted through questionnaire answered by every Director.

The assessment covers the 2020 performance of the Board and Key Officers based on its Manual on Corporate Governance and corporate governance practices.

11 March 2021

VINCENT EDWARD R. FESTIN
Chairman

REGINALD H. TIU
President